TRANSPARENCY
A government free of corruption

SECURITY
Reduction in the homicide and impunity rates

GOVERNANCE
Generation of opportunities

www.asjhonduras.com
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MISSION AND VISION

Mision
We are a Christian organization promoting justice and peace, advocating for the transformation of government systems, and the empowerment of people in order to achieve a more just society.

Vision
To be brave Christians working so that government systems function and are just for the most vulnerable members of our society.

EDITORIAL TEAM
[ Coordination of Communication ]
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[ Editing ]
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[ Graphic Design] 
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Letter from the Executive Director

Twenty-one years ago, we began a journey that, although difficult, has been satisfying with many lessons learned. God has shown his faithfulness and has opened up paths, hands, minds, and hearts, which has strengthened our desire for a more just Honduras.

Throughout these two decades, we have navigated many hard realities. However, our hope prevails, as we still believe Honduras is worth working for and that together, we can achieve our goal of a more just society.

Over the years, we have established alliances and partnerships with partners, donors, international allies, the private sector, and decision-makers. We are profoundly grateful for their support both within Honduras and from abroad. However, we know that this work is ultimately our responsibility, those of us who were born in this nation and who see an unjust system that does not respond to the needs of the poorest.

We now have a space to dream, but also to work. This space allows us to attest to our commitment to continue fighting with determination for our country, which demands and requires committed work from each and every one of us.

This work would not have been possible without the constant support and love of our Honduran brothers and sisters as well as those from different countries that have believed in ASJ-HN’s vision for a more just Honduras. Their support reinforces our commitment to continue sowing seeds of hope to reap more fruits of justice.

We continue to face great challenges in education, corruption, and justice. It is easy to lose hope and have moments of discouragement and frustration. But this is the moment for those challenges to encourage us to keep working, because that is our calling. We feel privileged to have the resources and a voice to not only denounce injustice but also to proclaim new and better times.

It is possible to dream and work for another Honduras. Honduras demands it of us as citizens, and we at ASJ-HN say, “Here we are.”

Carlos Hernández
GOVERNANCE AND PUBLIC MANAGEMENT
ASJ-HN presented its methodology for evaluating Honduran public institutions in their compliance of regulations and best practices in international spaces like the World Justice Forum in the Hague, Netherlands; at the Paris Peace Forum in France; and with the Millennium Challenge Corporation in Washington, D.C.

Since its inception in 1998, ASJ-HN has promoted a functional and just government system that serves the most vulnerable. For that reason, ASJ-HN works with key public institutions, where years of corrupt practices have allowed for corruption and deprived thousands of Hondurans of quality services.

In 2015, ASJ-HN signed the “Agreement for Collaboration and Good Faith for the Promotion of Transparency, the Fight against Corruption, and the Strengthening of Integrity Systems” with the Honduran government and Transparency International (TI), a civil society organization of which ASJ-HN is the Honduran chapter. ASJ-HN created baseline reports in 2015 and 2016 to identify the main weaknesses in institutions like the Ministry of Security, Ministry of Education, and Ministry of Health in areas such as purchasing, human resources, and results-based management.

Since the completion of the baseline evaluations, these institutions have implemented improvement plans with ASJ-HN’s technical support and have increased their compliance with transparency regulations and best practices by 30 percentage points on average.

Additionally, they have implemented 31 improvements based on ASJ-HN’s recommendations. The Ministry of Security constructed a physical space suitable for archiving files and established a process for validating and cleaning data on homicide. Additionally, the Ministry of Health completed a staff census, the Ministry of Education carried out exams for hiring teachers in adherence with the law (with participation from civil society), and the Property Institute strengthened 10 real estate registers.
2
SOCIAL SECTOR
For 10 years, Honduran children had received fewer than 200 days of class per year, teacher payrolls were consumed by “ghost teachers” who collected salaries but didn’t show up to class, and the majority of professors received their position through political connections.

ASJ-HN, through the Transformemos Honduras (Let’s Transform Honduras) platform has used social auditing to document and denounce irregularities, and demand changes from education authorities. In addition to these interventions, through financial and technical support to the expert-led Special Committee for the Transformation of the Secretary of Education, ASJ-HN developed a diagnostic and proposal for the long-term transformation of education.

Currently, at least 1,100,000 Honduran children are outside of the educational system, while the 2 million who are enrolled demonstrate a delay of five years in their mathematics and Spanish performance. For that reason, ASJ-HN and TH have started conversations with the Secretary of Education, civil society, and international development agencies, so that they can adopt concrete and effective measures to open education access to excluded children. The conversation also pushes for improvements to the quality of education for the two million who are already in school.
[ HEALTH ]

2

SOCIAL SECTOR
Honduras’ expenditures in public health are insufficient and among the lowest in the Americas. It is estimated that the Honduran government invests barely 2.95% of GDP in health, although the recommendation of the World Health Organization (WHO) is 6%. Meanwhile 50% of the population has limited access to quality health services.

In addition to this, for many years corruption has worsened the process of buying medicines and supplies in the Ministry of Health, preventing them from getting to the most vulnerable.

In response to this reality, ASJ-HN, alongside the platform Transformemos Honduras (Let’s Transform Honduras - TH), has launched investigations and social auditing of the public health system. This work is possible due to the participation of more than 80 auditors, who generate proposals for an efficient, effective, and transparent health system, assuring the best use of current resources and the best investment that can result in quality, humane health services that leave patients satisfied.

These interventions originated in the establishment of a new medicine purchasing process, as well as the creation of Integrity and Transparency Pacts that list providers in the supply chain of medicine purchases. This new process reduces the risk of corruption in the Ministry of Health’s decisions.

Just as in education, ASJ-HN financed the design of a project that can be executed in coming years to strengthen the health system, guaranteeing free and quality services.
3
SECURITY AND JUSTICE
In the last five years, Honduras’ homicide rate has decreased from 90 per 100,000 habitants to 40 per 100,000. This statistic is still unacceptable, and is about double the average homicide rate of Latin America and six times the global average.

In addition, barely 13% of homicide cases make it to trial and result in convictions. This shows that the justice system is ineffective in achieving justice in 87% of violent deaths.

In order to reverse this reality, ASJ-HN offers technical support and training to the institutions in charge of security and justice. ASJ-HN advocates for legal reforms and new laws that promote transparency in the administration of justice and in citizen involvement in advocacy.

Among other initiatives, ASJ-HN works with the Police’s National Investigative Unit of Homicides to apply homicide investigation techniques. Alongside the Attorney General’s office, ASJ-HN created the new results-based attorney management model. This model is already active in the Common Crimes Court, and has resulted in a 38% increase in effectiveness.

Likewise, ASJ-HN worked with Honduras’ Judicial Branch to create and implement a new management model for court hearings. The preparation and intermediary stages of the judicial process that used to take two years, now take six weeks. In addition, the team behind the reform set up a best practices laboratory in six units of the Criminal Court in Tegucigalpa and eight units in San Pedro Sula.

ASJ-HN also worked with the Special Committee for the Purging and Transformation of the National Police (CEDTPN, in its Spanish initials) in the creation of 16 regulations that govern police behavior, five of which have been formally adopted and published in government records.

SECURITY AND JUSTICE

ASJ-HN intervenes in the lives of 325 children of communities in Tegucigalpa with high rates of violence. The children learn and practice the values of active citizenship and gain protective experiences that reduce their vulnerability. In addition, ASJ-HN prepared 235 families to defend the rights of children.

Alongside the Ministry of Education and Plan International, ASJ-HN developed the second stage of “Prevention is Protection!,” a campaign to prevent child sexual abuse. This campaign was carried out in 19 schools, 10 in the Honduran capital and 9 in San Pedro Sula, reaching approximately 9,000 children.

In the presence of national leaders, young adult leaders in the Alliance for Peace and Justice (APJ)’s Youth Platforms presented their proposal for reform to the National Plan for Prevention of Violence toward Children. The APJ coalition is coordinated by ASJ-HN.

In total, 30 civil society organizations were strengthened in topics like: human rights, security, justice, advocacy, social auditing, and public speaking.
4

TRANSPARENCY
As a main component of its work, ASJ-HN promotes transparency in public institutions through proposals aimed toward guaranteeing citizens’ rights. This goal was achieved by presenting a proposal on the Electoral Code and Citizen Consultations, as well as the Law of Selection, Election and Provisional Functioning of the National Electoral Council and the Electoral Justice Tribunal, to the National Congress. These initiatives propose important reforms in areas such as the second round of elections, presidential reelection, and the definition of the responsibilities of the constitutional and electoral justice offices.

Likewise, ASJ-HN promotes spaces for collaboration and technical assistance in investigation tools, handling and reception of complaints in state institutions such as the National Registry of Persons (RNP), Ministry of Education, Directorate of Police Disciplinary Affairs of the National Police (Didadpol), the Special Prosecutor’s Office for Transparency and Combating Corruption (Fetccop) and the Specialized Prosecutor’s Unit against Impunity of Corruption (UFECCIC) of the Attorney General's Office, and the Regulatory Office of State Contracting and Procurement (ONCAE).

Through this effort, 230 people were trained in: the process of submitting criminal complaints on acts of corruption, transparency and access to public information, public-private partnerships, and crimes of public corruption. Among those trained were: journalists, social researchers, representatives of civil society, academia and justice operators.
Promote a culture of transparency and accountability in public institutions.

Ensure hiring of personnel under transparent, merit-based processes that guarantee the hiring of the right people and that ensure the right of participation to all Honduran citizens who meet the profile.

Implement a purchases and contracting management system that is linked to an institution’s planning system. Such an integrated system would respond to institutions’ current needs and ensure inventory control and distribution of acquired goods or resources.

Encourage use of management information and control systems with emphasis on human resource management, procurement and contracting management, and results-based management.

Encourage efficient use of the budget allocated to public institutions.

Evaluate the quality, coverage, efficiency, and effectiveness of the services provided by public institutions, including measurements of citizens’ perception of quality.

Although the outlook can sometimes be discouraging, the flame of our hope for a more just Honduras is not extinguished and we are already looking towards new challenges.

To achieve this, ASJ-HN has created a strategy that includes specific proposals and actions that look toward the year 2025.
[ EDUCATION ]

• Incorporate more than one million children who are outside the education system and ensure quality education for the two million already enrolled.
• Hold competitions for the selection of departmental directors and teachers, as well as observe their appointment under more transparent processes and in accordance with the law.
• Encourage wide participation of civil associations and key actors from the private sector in advocating for a change in the central problems of the education system.
• Build an agenda for effective educational and developmental action in Honduras.

[ HEALTH ]

• Design a management system for purchases and contracting, payments and inventories with the Ministry of Health.
• Support the Ministry of Health to improve the processes of distribution and dispensing of medicines and supplies.
• Validate, update and implement the new strategy to improve health services, reduce deaths among the under-five population and women in pregnancy, childbirth and the first 6 weeks of life, focusing on the departments of Francisco Morazán and Cortés.

[ SECURITY ]

• ASJ-HN aims to reduce the homicide rate to 20 per 100,000 inhabitants and to reach a conviction for at least 33 cases of violent deaths out of every 100, which particularly affect young people and women in the departments of Francisco Morazán, Cortés and Atlántida.
• Identify signs and cases of child sexual abuse and present them before the appropriate authorities, with the aim of reducing impunity.
• Design and implement management models for the anti-corruption courts and the Special Prosecutor for Crimes Against Women, among others.
• Implement the new Judicial Management Model in three of the country’s most violent cities, with future expansion to the rest of the country.
• See growth of the platform of civil society organizations in regards to advocacy actions and generation of reform proposals for the security and justice system.
## Funds Executed by Program/Project

<table>
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<th>Program/Project</th>
<th>Funds Available For 2019:</th>
<th>2019 Period (values in USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peace and Justice</td>
<td>$1,453,756</td>
<td>$703,611</td>
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<tr>
<td>Rescue</td>
<td>$1,042,570</td>
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<tr>
<td>Alliance for Peace and Justice</td>
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<tr>
<td>Security and Justice Reform</td>
<td>$96,845</td>
<td>$108,049</td>
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<tr>
<td>Gideon</td>
<td>$209,454</td>
<td>$61,065</td>
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<tr>
<td>Governance and Public Management</td>
<td>$517,561</td>
<td>$209,454</td>
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<tr>
<td>Let's Transform Honduras</td>
<td>$2,652,981</td>
<td>$2,652,981</td>
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<td>Legal Anti-Corruption Assistance</td>
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<td>Revistazo</td>
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<td>$2,652,981</td>
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<tr>
<td>Own funds - program counterpart support</td>
<td>$2,652,981</td>
<td>$2,652,981</td>
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<tr>
<td>Project - Construction AJS-US building</td>
<td>$2,652,981</td>
<td>$2,652,981</td>
</tr>
</tbody>
</table>

**TOTAL EXECUTED IN 2019:** $7,817,532  
**SURPLUS FROM 2019:** $2,055,083
### ASSOCIATION FOR A MORE JUST SOCIETY (ASJ-HN)
#### GENERAL CONSOLIDATED BALANCE
#### UP TO DECEMBER 31, 2019
(values in USD)

<table>
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<tr>
<th>Category</th>
<th>Amount</th>
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</thead>
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<tr>
<td><strong>Assets</strong></td>
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<tr>
<td>Current Assets</td>
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<tr>
<td>Cash Box and Banks</td>
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<tr>
<td>Accounts and Expenses Receivable</td>
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<td>Deferred</td>
<td>$47,387.02</td>
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<tr>
<td>Fixed Assets</td>
<td>$391,947.92</td>
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<tr>
<td>Land</td>
<td>$47,562.94</td>
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<tr>
<td>Buildings</td>
<td>$99,273.32</td>
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<tr>
<td>Vehicles</td>
<td>$111,814.62</td>
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<tr>
<td>Office Furniture and Equipment</td>
<td>$133,297.04</td>
</tr>
<tr>
<td><strong>Liabilities Plus Accumulated Surplus</strong></td>
<td>$2,621,288.36</td>
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<tr>
<td>Liability</td>
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<td>Accounts and Expenses Payable</td>
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<td>Funds to Implement Projects</td>
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<tr>
<td>Accumulated Surplus</td>
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</tr>
<tr>
<td>Accumulated Surpluses</td>
<td>$966,132.56</td>
</tr>
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- [kinden
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